

MEETING MINUTES
Arizona Western College
District Governing Board Meeting
Public Hearing- 2026-2027 Truth in Taxation
Frances Morris Boardroom, Zoom
June 17, 2026

Board Members Present: Board President Dennis Booth, Board Secretary Olivia Zepeda, Maria Chavoya and Brad Sale

Board Member present by phone, Zoom: Dr. Kenneth MacFarland

Board Member Absent: None

Others Present within Frances Morris Boardroom: (23)

| | |
|---|--|
| Dr. Reetika Dhawan, President | Jennifer Freedman, Executive Assistant |
| Bryan Doak, Executive Vice President for Learning and Student Services | Johanna Megui, Office Coordinator |
| Czarina Gallegos, Vice President of Finance and Administrative Services | Brooke Hudson, Support Specialist |
| Lori Stofft, Vice President of Advancement and Executive Director of the Foundation | Karen Davila, Executive Administrative Assistant |
| Dr. Shadi Kilani, Executive Vice President for Entrepreneurial College | Cinthia Reyes, Exec Director and Dean of CTE and Nursing |
| Scott Estes, Chief Information Officer | Kimberly Trujillo, Director of Human Resources |
| Stuart Gibson, Dean of Business, Education, Social and Behavioral Sciences | Robert Boeskin, Professor of HVAC |
| Dr. Cristina Gordon, Dean of Liberal Arts | Marlie Meza, Professor of Biology |
| Ken Grant, Associate Dean of Allied Health | Aaron Ortega, Student of the Month |
| Steve Eckert, Executive Director of Facilities Management | Jocelyn Balicevac, Centralized Scheduling Coordinator |
| Mandy Heil, Dean of Communications and Marketing | Elaine Groggett, Exec Director of Centralized Scheduling, Assessment, Curriculum, and Special Projects |
| | Miguel Rios, Director of Apprenticeship and Contractual Prison Programs |

Others Present by Zoom: (9)

| | |
|-----------------|-------------------|
| Renee Macaluso | Karyn Van Why |
| Alfonso Zavala | Katheline Ocampo |
| Ulysses Aguayo | Marcela Castro |
| Noemi Barranza | Cristina Gonzales |
| Dr. Joann Chang | |

Community Members Present by Zoom: (0)

Community Members Present in room: (0)

Call to Order: Board President Dennis Booth called the Public Hearing Meeting to order at 9:30am.

PUBLIC HEARING

Adoption of Agenda: The agenda for the June 17, 2026, meeting presented for approval.

Motion by Maria Chavoya, seconded by Dr. Kenneth MacFarland

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda and Dennis Booth

Nay: None

Public Hearing: 2026-2027 Truth in Taxation

(A.R.S. 15-1461 and 15-1461.01)

Call to the Audience

The public is invited to speak on any item or any area of concern within the jurisdiction of the District Governing Board of Arizona Western College. The Board is prohibited by the Arizona open meeting law from discussing, considering or acting on items raised during the call to the public. Individuals are limited to a five-minute presentation.

Call to the Audience - There was no response to the Call to the Audience

Czarina Gallegos stated that no comments were received regarding the Truth in Taxation public notice.

Dr. Dhawan recognized the Board memo stating no response to the statutory publications of the Truth in Taxation received by the College. Mr. Booth acknowledged the memo.

Adjourn: The meeting matters were complete.

Motion by Maria Chavoya, seconded by Olivia Zepeda

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda and Dennis Booth

Nay: None

Abstain: None

The meeting adjourned at 9:33am

Respectfully submitted,



Jennifer Freedman, Recording Secretary

MEETING MINUTES
Arizona Western College
District Governing Board Meeting
Public Hearing- 2026-2027 College Budget
Frances Morris Boardroom, Zoom
June 17, 2026

Board Members Present: Board President Dennis Booth, Board Secretary Olivia Zepeda, Maria Chavoya and Brad Sale

Board Member present by phone, Zoom: Dr. Kenneth MacFarland

Board Member Absent: None

Others Present within Frances Morris Boardroom: (23)

| | |
|---|--|
| Dr. Reetika Dhawan, President | Jennifer Freedman, Executive Assistant |
| Bryan Doak, Executive Vice President for Learning and Student Services | Johanna Megui, Office Coordinator |
| Czarina Gallegos, Vice President of Finance and Administrative Services | Brooke Hudson, Support Specialist |
| Lori Stofft, Vice President of Advancement and Executive Director of the Foundation | Karen Davila, Executive Administrative Assistant |
| Dr. Shadi Kilani, Executive Vice President for Entrepreneurial College | Cinthia Reyes, Exec Director and Dean of CTE and Nursing |
| Scott Estes, Chief Information Officer | Kimberly Trujillo, Director of Human Resources |
| Stuart Gibson, Dean of Business, Education, Social and Behavioral Sciences | Robert Boeskin, Professor of HVAC |
| Dr. Cristina Gordon, Dean of Liberal Arts | Marlie Meza, Professor of Biology |
| Ken Grant, Associate Dean of Allied Health | Aaron Ortega, Student of the Month |
| Steve Eckert, Executive Director of Facilities Management | Jocelyn Balicevac, Centralized Scheduling Coordinator |
| Mandy Heil, Dean of Communications and Marketing | Elaine Groggett, Exec Director of Centralized Scheduling, Assessment, Curriculum, and Special Projects |
| | Miguel Rios, Director of Apprenticeship and Contractual Prison Programs |

Others Present by Zoom: (10)

| | |
|-----------------|-------------------|
| Renee Macaluso | Karyn Van Why |
| Alfonso Zavala | Katheline Ocampo |
| Noemi Barranza | Marcela Castro |
| Ulysses Aguayo | Cristina Gonzales |
| Dr. Joann Chang | Ana English |

Community Members Present by Zoom: (0)

Community Members Present in room: (0)

Call to Order: Board President Dennis Booth called the Public Hearing Meeting to order at 9:33am.

PUBLIC HEARING

Adoption of Agenda: The agenda for June 17, 2026, meeting presented for approval.
Motion by Olivia Zepeda, seconded by Maria Chavoya
No vote was taken (unintentional). The meeting proceeded with the proposed agenda.

Note: This meeting was a public hearing or informational purposes pursuant to A.R.S. 15-1461 and 15-1461.01 to receive public comment on the Proposed 2026-2027 College Budget. No legal action requiring Board vote was taken during this hearing. The agenda was properly noticed in compliance with A.R.S. 38.431.02

Public Hearing: Public Hearing: 2026-2027 College Budget (A.R.S. 15-1461 and 15-1461.01)

Call to the Audience

The public is invited to speak on any item or any area of concern within the jurisdiction of the District Governing Board of Arizona Western College. The Board is prohibited by the Arizona open meeting law from discussing, considering or acting on items raised during the call to the public. Individuals are limited to a five-minute presentation.

Call to the Audience - There was no response to the Call to the Audience

Dr. Dhawan shared that no public comments were received regarding the 2026-2027 College Budget public notice.

Dr. Dhawan recognized the Board memo stating no response to the statutory publications of the Truth in Taxation received by the College. Mr. Booth acknowledged the memo.

Adjourn: The meeting matters were complete.

Motion by Olivia Zepeda, seconded by Brad Sale

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda and Dennis Booth

Nay: None

Abstain: None

The meeting adjourned at 9:35am

Respectfully submitted,



Jennifer Freedman, Recording Secretary

MEETING MINUTES
Arizona Western College
District Governing Board Meeting
Special Meeting
Frances Morris Boardroom, Zoom
June 17, 2026

Board Members Present: Board President Dennis Booth, Board Secretary Olivia Zepeda, Maria Chavoya and Brad Sale

Board Member present by phone, Zoom: Dr. Kenneth MacFarland

Board Member Absent: None

Others Present within Frances Morris Boardroom: (23)

| | |
|---|--|
| Dr. Reetika Dhawan, President | Jennifer Freedman, Executive Assistant |
| Bryan Doak, Executive Vice President for Learning and Student Services | Johanna Megui, Office Coordinator |
| Czarina Gallegos, Vice President of Finance and Administrative Services | Brooke Hudson, Support Specialist |
| Lori Stofft, Vice President of Advancement and Executive Director of the Foundation | Karen Davila, Executive Administrative Assistant |
| Dr. Shadi Kilani, Executive Vice President for Entrepreneurial College | Cinthia Reyes, Exec Director and Dean of CTE and Nursing |
| Scott Estes, Chief Information Officer | Kimberly Trujillo, Director of Human Resources |
| Stuart Gibson, Dean of Business, Education, Social and Behavioral Sciences | Robert Boeskin, Professor of HVAC |
| Dr. Cristina Gordon, Dean of Liberal Arts | Marlie Meza, Professor of Biology |
| Ken Grant, Associate Dean of Allied Health | Aaron Ortega, Student of the Month |
| Steve Eckert, Executive Director of Facilities Management | Jocelyn Balicevac, Centralized Scheduling Coordinator |
| Mandy Heil, Dean of Communications and Marketing | Elaine Groggett, Exec Director of Centralized Scheduling, Assessment, Curriculum, and Special Projects |
| | Miguel Rios, Director of Apprenticeship and Contractual Prison Programs |

Others Present by Zoom: (14)

| | |
|-----------------|-------------------|
| Renee Macaluso | Karyn Van Why |
| Alfonso Zavala | Katheline Ocampo |
| Ulysses Aguayo | Marcela Castro |
| Noemi Barranza | Cristina Gonzales |
| Dr. Joann Chang | Veronica Koepp |
| Ana English | Yanet Avila |
| Annie Welker | Salvador Urena |

Community Members Present by Zoom: (0)

Community Members Present in room: (0)

Call to Order: Board President Dennis Booth called the Special Meeting to order at 9:35am.

Adoption of Agenda: The agenda for June 17, 2026 meeting presented for approval.

Motion by Olivia Zepeda, seconded by Maria Chavoya

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda and Dennis Booth

Nay: None

Special Meeting: 2026-2027 College Budgets

(A.R.S. 15-1461 and 15-1461.01)

Summary Comments-

Dr. Dhawan presented the proposed FY2026–2027 budget, highlighting it as the largest in the College’s history and a reflection of its commitment to students, employees, and the community. She emphasized that all budget decisions align with the institution’s mission and reinforce a culture where student success is a shared responsibility, with continued focus on connection, support, and completion through investments in advising, guided pathways, flexible learning options, and technology.

The total budget is \$138.7 million, including a \$70.3 million general fund, representing a 7.2% increase. Projected enrollment is 6,200 FTSE, an increase of approximately 15%. The College has maintained fiscal responsibility, generating over \$20 million in taxpayer levy savings since 2018, including \$5.8 million this year.

Student-centered investment remains a priority, with 51% of expenditures dedicated to instruction and 68% supporting students overall. Cost per student has decreased by \$803, positioning the College below the averages of other rural community colleges around the state. While revenue is primarily supported by tax levy, Dr. Dhawan emphasized the need for continued diversification through grants and enrollment growth.

Rising healthcare and retirement costs were identified as key financial pressures, with projections indicating continued increases in personnel expenses. College leadership will monitor these trends closely and provide ongoing updates. Overall, the budget reflects a balanced approach focused on growth, affordability, and long-term sustainability while maintaining a strong commitment to student success.

Czarina Gallegos reported that following internal review of the prior budget presentation, minor spreadsheet errors were identified in percentage and allocation calculations. These have been corrected through internal quality control processes, and while budget totals remain unchanged, some functional allocations were adjusted to ensure accuracy. The revised budget reflects the corrected figures and has been verified by the finance team.

It was also noted that both the primary and secondary property tax rates decreased, driven in part by continued debt reduction. Despite lower rates, property tax revenue increased due to approximately \$106 million in new construction, which expanded the tax base without increasing tax rates.

Adoption of Budget: The budget for the 2026-2027 Proposed Budget was presented for approval.

Motion by Chair Booth to approve the Fiscal Year 2026–2027 Budget

Motion by Brad Sale, seconded by Olivia Zepeda

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda and Dennis Booth

Nay: None

Roll Call Vote to Adopt the 2026-2027 College Budgets:

Dennis Booth called for the Vote.

Board Member, District 1, Brad Sale – YES
Board Member, District 2, Dr. Kenneth MacFarland – YES
Board President, District 3, Dennis Booth – YES
Board Secretary, District 4, Olivia Zepeda – YES
Board Member, District 5, Maria Chavoya – YES

The motion to adopt the 2026-2027 college budget as presented was carried with a unanimous, 5-0 vote.

Dr. MacFarland emphasized support for the College's cautious approach to taxes and noted that, over the past six years, there has been significant improvement in the value provided for taxpayer dollars. He highlighted that communities such as Wellton, San Luis, Parker, and Quartzsite campus areas have experienced increased access to services and benefits, which has helped reduce concerns about taxation. He concluded by commending the institution for its efforts on both fiscal responsibility and service delivery.

Adjourn: The meeting matters were complete.

Motion by Maria Chavoya, seconded by Olivia Zepeda

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda and Dennis Booth

Nay: None

Abstain: None

The meeting adjourned at 10:04am.

Respectfully submitted,



Jennifer Freedman, Recording Secretary

MEETING MINUTES
Arizona Western College
District Governing Board Meeting
Regular Meeting 12 pm
Yuma Campus and Via Zoom
June 17, 2026

Board Members Present: Board President Dennis Booth, Board Secretary Olivia Zepeda, Maria Chavoya and Brad Sale

Board Member present by phone, Zoom: Dr. Kenneth MacFarland

Board Member Absent: None

Others Present within Frances Morris Boardroom: (23)

| | |
|---|--|
| Dr. Reetika Dhawan, President | Jennifer Freedman, Executive Assistant |
| Bryan Doak, Executive Vice President for Learning and Student Services | Johanna Megui, Office Coordinator |
| Czarina Gallegos, Vice President of Finance and Administrative Services | Brooke Hudson, Support Specialist |
| Lori Stofft, Vice President of Advancement and Executive Director of the Foundation | Karen Davila, Executive Administrative Assistant |
| Dr. Shadi Kilani, Executive Vice President for Entrepreneurial College | Cinthia Reyes, Exec Director and Dean of CTE and Nursing |
| Scott Estes, Chief Information Officer | Kimberly Trujillo, Director of Human Resources |
| Stuart Gibson, Dean of Business, Education, Social and Behavioral Sciences | Robert Boeskin, Professor of HVAC |
| Dr. Cristina Gordon, Dean of Liberal Arts | Marlie Meza, Professor of Biology |
| Ken Grant, Associate Dean of Allied Health | Aaron Ortega, Student of the Month |
| Steve Eckert, Executive Director of Facilities Management | Jocelyn Balicevac, Centralized Scheduling Coordinator |
| Mandy Heil, Dean of Communications and Marketing | Elaine Groggett, Exec Director of Centralized Scheduling, Assessment, Curriculum, and Special Projects |
| | Miguel Rios, Director of Apprenticeship and Contractual Prison Programs |

Others Present by Zoom: (17)

| | |
|-----------------|-------------------|
| Renee Macaluso | Karyn Van Why |
| Alfonso Zavala | Katheline Ocampo |
| Ulysses Aguayo | Marcela Castro |
| Noemi Barranza | Cristina Gonzales |
| Dr. Joann Chang | Veronica Koepp |
| Ana English | Yanet Avila |
| Annie Welker | Salvador Urena |
| Marlie Meza | Sandra Rodriguez |
| Patty Jimenez | |

Community Members Present by Zoom: (1) Molly Bohannon

Community Members Present in room: (0)

Call to Order: Board Chair Dennis Booth called the Regular Meeting to order at 10:04am.

Adoption of Agenda: The agenda for June 17, 2026, meeting presented for approval.

Motion by Maria Chavoya, seconded by Brad Sale

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Approval of Minutes: The Meeting Minutes for May 14, 2026 presented for approval.

Motion by Maria Chavoya, seconded by Olivia Zepeda

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Call to the Audience: No one approached the call to the audience.

College Reports

Faculty Senate Association Report, presented by Marlie Meza, Professor of Biology

The June 2026 faculty report highlighted a wide range of faculty, staff, and student achievements across academic programs, career and technical education, healthcare, athletics, and student support services. Faculty were recognized for professional engagement at national and international conferences, including work in digital literacy, global history, curriculum development, and environmental research, as well as continued excellence in teaching and scholarship.

Career and technical education and workforce programs demonstrate strong student engagement through agriculture mentorship initiatives, educational site visits, and continued expansion of hands-on learning opportunities. Healthcare programs showed significant activity, including multiple pinning and graduation ceremonies in nursing, medical assisting, radiologic technology, and allied health, along with professional development participation and community wellness events such as the nursing 5K.

Student success and recognition were further highlighted through honors such as Alpha Delta Nu inductions, scholarship awards, mathematics competition achievements, and business club experiential learning supported through student-led fundraising. Athletics and extracurricular programs also saw notable accomplishments, including record-setting achievements in softball and national recognition in student media and broadcasting.

Faculty and staff contributions were further recognized through awards, artistic achievements, community performances, and new institutional honors such as the "I Got Your Six" award recognizing exceptional service to military-affiliated students. Overall, the report underscored strong institutional engagement, student achievement, and faculty excellence across all areas of the College.

Student of the Month, presented by Robert Boeskin, Professor of HVAC

Dean Cinthia Reyes introduced Professor Robert Boeskin to present the student of the month award to Aaron Ortega from the HVAC program. Professor Robert Boeskin nominated Aaron, highlighting his strong work ethic, consistent attendance, and academic excellence while balancing full-time employment in the HVAC field. Professor Boeskin noted that Aaron has already secured employment, advanced quickly beyond apprentice-level expectations, and has received strong praise from his employer for his preparedness and

independence.

Aaron shared that he is currently working in the HVAC field after completing the program at AWC and expressed appreciation for the education and preparation he received. He also shared plans to continue his education in related skilled trades such as electrical and plumbing. Faculty and leadership commended both Aaron's achievement and Professor Boeskin's industry experience, which contributes to strong workforce alignment and student success.

Action Items

Action Item #1 – Consideration to Accept Candidates for Exempt Positions, presented by Kimberly Trujillo
Motion by Maria Chavoya, seconded by Dr. Kenneth MacFarland

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Abstain: None

The **Board Approved** the Action Item as Presented.

Summary –

- Alycia Stewart, Outreach and Student Services Specialist
- Cassandra Sahagun, Athletic Trainer

Action Item #2 – Consideration to Approve New Curriculum, presented by Dr. Shadi Kilani

Motion by Olivia Zepeda, seconded by Brad Sale

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Abstain: None

The **Board Approved** the Action Item as Presented.

Summary –

The College is requesting approval of the Certificates in Veterinary Assistant:

- CERT.VETAS: Veterinary Assistant

Provides a short-term workforce pathway for students seeking entry-level employment in veterinary assisting, animal care, shelter, clinic, and related veterinary support settings. The program responds to regional employer interest in developing a local veterinary workforce pipeline and provides foundational preparation aligned with Arizona Veterinary Assisting technical standards and National Association of Veterinary Technicians in America (NAVTA) essential skills to support immediate workforce entry.

In further discussion, it was clarified that the program is designed as a foundational pathway rather than a state licensure or certification, with the intent to build toward more advanced, stackable credentials in veterinary technology over time. The initiative is intended to create a structured pathway from high school through college-level training, with future expansion toward formal accreditation and technician certification.

Dr. Dhawan explained that the program is being developed with external support, including a nonprofit partner providing full scholarships for a cohort of students as well as potential facility support on donated

land. Dr. MacFarland expressed a need for veterinary technicians in the La Paz area.

Action Item #3 – Consideration to Renew the Intergovernmental Agreement(s) related to Dual Credit, presented by Czarina Gallegos

Motion by Maria Chavoya, seconded by Brad Sale

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Abstain: None

The **Board Approved** the Action Item as Presented.

Summary –

Antelope Union High School District, Yuma Union High School District #70, Parker Unified School District, Harvest Preparatory Academy, Southwest Technical Education District of Yuma (STEDY), Bicentennial Union High School District #76 and Yuma Catholic High School are seeking renewal of the Intergovernmental Agreement and/or Memorandum of Understanding to provide dual credit courses. These Intergovernmental Agreements and/or Memorandum of Understandings allow Arizona Western College to articulate curricula and offer students the age 18 and under the opportunity to earn college credit while in these partner schools. These agreements will be for two (2) years.

Action Item #4 – Consideration to Renew the Intergovernmental Agreement with Southwest Technical Education District Yuma (STEDY), presented by Czarina Gallegos

Motion by Olivia Zepeda, seconded by Maria Chavoya

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Abstain: None

The **Board Approved** the Action Item as Presented.

Summary –

The college is seeking to renew the Intergovernmental Agreement with Southwest Technical Education District of Yuma (STEDY), also known as the Career Technical Education District or CTED, to include financial assistance in the amount of \$58,000 from STEDY for the College Position of Professor of Homeland Security. The term of this agreement is for five years and will expire on June 30, 2031.

Action Item #5 – Consideration to Approve the Intergovernmental Agreement with Yuma County Elections, presented by Czarina Gallegos

Motion by Maria Chavoya, seconded by Brad Sale

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Abstain: None

The **Board Approved** the Action Item as Presented.

Summary –

The college is seeking approval for an Intergovernmental Agreement with Yuma County Recorder and Election Services. Under this agreement, the Yuma County Recorder will provide election administration and related services necessary to conduct College district elections in accordance with applicable state laws and

regulations. The term of this agreement is for five years and will expire on December 30, 2030.

Action Item #6 – Consideration to Pre-approve Purchases and Repairs – Presented by Czarina Gallegos
 Motion by Maria Chavoya, seconded by Olivia Zepeda

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Abstain: None

The **Board Approved** the Action Item as Presented.

Summary –

It will be necessary to make purchases between the June and August Board Meetings in preparation for fiscal year 2027 for normal operations and the start of the Fall 2026 semester. All purchases will only be made with President’s approval. At this time, the administration doesn’t know the exact amount it may commit to but asks the approval to make a purchase greater than \$250,000 during the time before the August meeting, if needed.

Purchases exceeding \$250,000 require District Governing Board approval per the College’s Purchasing Procedure (Procedure 337.1).

Action Item #7 – Consideration to Approve Vouchers (April 2026 and May 2026) – Presented by Czarina Gallegos

Motion by Olivia Zepeda, seconded by Maria Chavoya

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Abstain: None

The **Board Approved** the Action Item as Presented.

Summary –

Executive Summary, May 2026

The District continues to maintain strong financial health, with a combined operating and investment cash balance of \$60.7 million as of April 30, 2026, compared to \$60.4 million at the same time in the prior year. Year-over-year revenues increased by 8.8%, while expenditures decreased by 5.7%, reflecting sound fiscal management and operational efficiency. Additionally, both dual enrollment and total credit-hour enrollment have experienced positive growth, positioning the District well for continued expansion, student success, and community impact.

Fiscal Overview

| Metrics | 2025-2026 | 2024-2025 | % Change |
|------------------------|--------------|--------------|----------|
| Actual Revenues | \$54,491,956 | \$50,093,240 | +8.8% |
| Actual Expenditures | \$51,417,042 | \$54,514,965 | - 5.7 % |
| Operating Cash Balance | \$4,068,072 | \$9,502,604 | -57.2% |

Enrollment Trends

| Enrollment Type | 2025-2026 | 2024-2025 | % Change |
|------------------------------|-----------|-----------|----------|
| Total Credit Hours | 79,963 | 72,062 | +11.0% |
| Early College Credit Hours | 19,596 | 15,424 | +27.0% |
| Dual Enrollment Credit Hours | 11,869 | 9,833 | +20.7% |

Closing Statement

The District’s financial foundation remains strong, supported by increasing revenues, responsible expenditure management, and growing student engagement. Continued strategic investments in infrastructure and student support services will help sustain this positive momentum. Ongoing emphasis on dual enrollment growth, prudent budgeting practices, and targeted investments will be essential to ensuring long-term financial stability and continued success in serving both the community and the student body.

Executive Summary, May 2026

The District’s financial position remains exceptionally strong, with operating and investment cash balances totaling \$69.4 million as of May 31, 2026, representing a significant increase from \$63.4 million one year earlier. Fiscal performance continues to trend positively, as revenues rose 8.3% compared to the prior year while expenditures declined 5.8%. Enrollment momentum also remains encouraging, with continued growth in both dual enrollment and overall credit hours. Together, these factors reflect the District’s commitment to fiscal stewardship and support a solid foundation for future growth, student achievement, and community engagement.

Fiscal Overview

| Metrics | 2025-2026 | 2024-2025 | % Change |
|------------------------|--------------|--------------|----------|
| Actual Revenues | \$63,849,582 | \$58,951,199 | +8.3 % |
| Actual Expenditures | \$57,247,340 | \$60,784,823 | - 5.8 % |
| Operating Cash Balance | \$6,587,062 | \$7,419,237 | -11.2% |

Enrollment Trends

| Enrollment Type | 2025-2026 | 2024-2025 | % Change |
|------------------------------|-----------|-----------|----------|
| Total Credit Hours | 79,886 | 72,068 | +10.8% |
| Early College Credit Hours | 19,586 | 15,430 | +26.9% |
| Dual Enrollment Credit Hours | 11,871 | 9,839 | +20.7% |

Closing Statement

The District continues to maintain a stable financial position through disciplined fiscal oversight, thoughtful resource allocation, and a commitment to supporting student achievement. Investments in campus infrastructure, technology, and student services strengthen the District’s ability to meet current and future needs. Continued focus on enrollment initiatives, including dual enrollment opportunities, combined with careful financial planning and responsible stewardship of resources, will support the District’s long-term sustainability and its mission of serving students and the community.

President's Report, Strategic Plan update

Strategic Plan Update, presented by Dr. Reetika Dhawan and Lori Stofft

The quarterly update on Strategic Plan 2028 reaffirmed the College's commitment to a collaborative, mission-driven approach centered on three pillars: excellence, disruption, and access. Ms. Stofft noted that the plan was developed through broad engagement with faculty, staff, students, and community partners and is implemented through functional teams to ensure alignment with institutional priorities and budget planning.

Under the "Center for the Future / AI for All" objective, the College reported progress including two active certificates, one related degree pathway, AI training for approximately 70 employees, and expansion of the AI Fellows program from 8 to 18 participants. Partnerships, including work with Google, were also highlighted as key drivers of innovation and workforce readiness.

The "Entrepreneurial College" objective emphasized agility, industry partnerships, and stackable credentials. Highlights included new leadership under Dr. Shadi Kilani, expansion of workforce training programs, grant funding for CDL and plumbing, record-level program completions, and national recognition for law enforcement and detention officer training programs.

The "Data-Driven, Student-Centered Scheduling" objective reported improvements in course access and completion pathways, including over 350 student scheduling support requests resolved, expansion of eight-week hybrid and CTE course offerings, and improved coordination between advising and academic scheduling teams to support student progression.

The "Disrupting Access and Completion" objective included progress in apprenticeship programs, including 21 active apprentices, new barbering and diesel technician pathways, expansion of prison education programming, and statewide recognition for staff contributions to transfer initiatives.

The "Excellencia" objective focused on advancing outcomes for Hispanic and all students through improved belonging and success. The College submitted its Seal of Excellencia application, engaged over 30 faculty and staff in documentation efforts, and reported strong HSI awareness and training engagement. A visit from Miami-Dade College and Excellencia representatives highlighted strong student success outcomes and institutional best practices.

Ms. Stofft concluded by noting that the strategic plan remains active through 2028 and will continue to be aligned with Dr. Dhawan's Vision 2026 initiatives, ensuring coordinated implementation and measurable outcomes across all institutional priorities.

Further discussion included clarification that the College has not yet received the Seal of Excellencia. The application is currently under external review, with potential advancement to finalist status followed by an interview process and a final decision expected in late summer or early fall.

Board members also raised concerns regarding student demographic trends, particularly the success and engagement of male students. Dr. Dhawan acknowledged the importance of reviewing data, improving student storytelling, and ensuring marketing and outreach efforts authentically represent the full student population. The College emphasized ongoing efforts to support access and completion for all students, including working adults through flexible and stackable program pathways, and committed to further examining demographic outcomes and engagement strategies.

Closing Items:

Good of the Order by Dr. Reetika Dhawan

In closing remarks, Dr. Dhawan expressed appreciation to the Board, committee members, and staff for their support, particularly during the transition period. Special recognition was given to Bryan Doak, the TRIO team, and the marketing team, including Mandy Heil and Sarah Herman, for their efforts in supporting recent presidential activities and events.

Updates were shared on upcoming community engagement efforts, including a well-attended reception with nearly 200 RSVPs and participation from regional partners, including Yuma Proving Ground leadership. Additional outreach events are planned across the district, including South Yuma County and La Paz County. Dr. Dhawan also noted that the College will observe the July 4th holiday with a day off on July 6.

Finally, it was shared that representatives, including Scott Estes, Bryan Doak, Dr. Joann Chang, and Dr. Ye Huo, will attend a national AI summit to bring back insights to the institution. The Board welcomed Dr. Reetika Dhawan and expressed enthusiasm for the College's continued progress and future direction.

Next Meeting: The next scheduled meeting will be in August, date is TBD, with the next Regular meeting conducted both in-person and via Zoom and at the Yuma Campus.

Adjournment:

Motion to adjourn by Maria Chavoya, seconded by Olivia Zepeda

Final Resolution: Motion Carries

Yea: Brad Sale, Dr. Kenneth MacFarland, Maria Chavoya, Olivia Zepeda, and Dennis Booth

Nay: None

Abstain: None

The Board **Approved** the next meeting date and final matters of the meeting.
The meeting adjourned at 10:58am.

Adjourn: The meeting matters were complete.

Respectfully submitted,


Jennifer Freedman, Recording Secretary

Meeting attendance at 10:21am

